



NOTICE

Notice is hereby given that the 16th Annual General Meeting of the Members of Kaarya Facilities and Services Limited will be held on Tuesday, the 30th day of September, 2025 at 11.00 A.M at the registered office to transact the following business:

ORDINARY BUSINESS:

1. **To receive, consider and adopt the Audited Financial Statements of the Company for the Financial Year ended 31st March 2025, along with the Board of Directors Report and Auditors Report thereon.**

“RESOLVED THAT, the Audited Financial Statements of the Company for the Financial Year ended March 31, 2025 together with the reports of Board and Auditors thereon be and hereby considered and adopted.”

2. **To Appoint M/s. Piyush Kothari & Associates, Chartered Accountants as Statutory Auditors of the Company for 5 Financial years from 1st April, 2025 to 31st March 2030 and to fix their remuneration and to consider and if thought fit, to pass the following resolution as an Ordinary Resolution:**

“RESOLVED THAT pursuant to the provisions of Section 139 and all other applicable provisions, if any, of the Companies Act, 2013, read with the Rules made thereunder, M/s. Piyush Kothari & Associates, Chartered Accountants (Firm Registration No. 140711W), be and are hereby appointed as Statutory Auditors of the company to hold office for 5 Financial years from years from 1st April, 2025 to 31st March 2030 at a remuneration to be determined by the Board of Directors of the Company.”

3. **To Appoint Secretarial Auditors of the Company**

To consider and, if thought fit, to pass the following resolution as an Ordinary Resolution

“RESOLVED THAT pursuant to Section 204 and other applicable provisions, if any, of the Companies Act, 2013, Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and Regulation 24A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI Listing Regulations”), other applicable laws/statutory provisions, if any, as amended from time to time, SARK & Associates LLP, Practising Company Secretaries (Firm Registration Number) be and are hereby appointed as Secretarial Auditors of the Company for term of five consecutive years commencing from financial year 2025-26 till financial year 2029-30, at such fees, plus applicable taxes and other out-of-pocket expenses as may be mutually agreed upon between the Board of Directors of the Company and the Secretarial Auditors.”

SPECIAL BUSINESS:

4.To approve the offer or invitation to subscribe to equity shares by way of preferential allotment on Private Placement basis:

To consider and if thought fit, to pass, with or without modification(s), the following resolution as a Special Resolution:

“RESOLVED THAT pursuant to (i) the provisions of Sections 23, Section 42, 62 (1) (c), and other applicable provisions of the Companies Act, 2013 (‘Act’) read with the Rule 13 of the Companies (Share Capital and Debentures) Rule, 2014 and Rule 14 of the Companies (Prospectus and Allotment of Securities) Rule, 2014 and other applicable provisions, if any, of the Act any other procedural rule(s), regulation(s), circular(s), notification(s), order(s) etc., issued thereunder including any statutory amendment(s) or modification(s) thereto or enactment(s) or re-enactment(s) thereof for the time being

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in force; (ii) applicable provisions of Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 [SEBI (ICDR) Regulations, 2018]; (iii) the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 [SEBI (LODR) Regulations, 2015]; (iv) any other rules / regulations / guidelines, if any, prescribed by the Securities and Exchange Board of India (“SEBI”), stock exchange where the shares of the Company are listed (“Stock Exchange”) and/or any other statutory / regulatory authority; (vi) the Memorandum of Association and Articles of Association of the Company and subject to the approval of the members, the approval of the board of the Company be and is hereby accorded to create, offer, issue and allot in one or more tranches 45,60,000 equity shares of Rs.10/- (Indian Rupee Ten Only) face value (“Shares”) at issue price of Rs. Rs.13.09/- per share (Rupees Thirteen and Nine Paise Only) (including premium of Rs.3.09/- (Rupees Three and Nine Paise Only) for a consideration at cash aggregating to Rs. 5,96,90,400/- (Rupees Five Crore Ninety Six Lakh Ninety Thousand and Four Hundred Only) to the following investors (the “Allottees”) by way of preferential allotment on a private placement basis (“Preferential Allotment”), to the Promoter/Non-Promoter category as specified below, in accordance with the Chapter V of the SEBI (ICDR) Regulations, 2018, the Companies Act, 2013 and other applicable laws:

Sr. No.	Name of the Allottee	Category	Number of equity shares to be allotted
1	Garish Chopra	Non Promoter	7,62,000
2	Rashika Jain	Non Promoter	78,000
3	Parth Jain	Non Promoter	78,000
4	Alka Jain	Non Promoter	78,000
5	Pinky Singh	Non Promoter	1,14,000
6	Priyesh Kumar	Non Promoter	78,000
7	Dignity Soft Pvt Ltd	Non Promoter	2,28,000
8	Sanjay Kumar Singh	Non Promoter	3,84,000
9	Priya Singh	Non Promoter	3,84,000
10	Indiapride Advisory Pvt Ltd	Non Promoter	7,62,000
11	Rekha Amit Dave	Non Promoter	1,14,000
12	Giraben AtulBhai Shah	Non Promoter	2,94,000
13	Darshi Atul Shah	Non Promoter	2,88,000
14	Akash Lalbhai Patel	Non Promoter	3,42,000
15	Kusumben Hiralal Shah	Non Promoter	2,88,000
16	Ria Shah	Non Promoter	2,88,000
Total			45,60,000

RESOLVED FURTHER THAT pursuant to the Regulation 161 of the SEBI [ICDR] Regulations, 2018, the relevant date is 29th August, 2025, being a day preceding 30th days prior to the date of this Annual General Meeting (EOGM) i.e. 30th September, 2025

RESOLVED FURTHER THAT without prejudice to the generality of the above, the issue of Equity Shares shall be subject to following terms:

- The Equity Shares shall be allotted in dematerialised form only within a maximum period of fifteen (15) days from the date of passing of the special resolution by the Members, provided that where the allotment of Equity Shares is subject to receipt of any approval or permission from Applicable Regulatory Authorities, the allotment shall be completed within a period of fifteen (15) days from the date of receipt of last of such approvals or permissions.

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- b) An amount equivalent to 100% of the issue price will be payable at the
- c) time of subscription of Equity Shares, as prescribed by the SEBI (ICDR) Regulations.
- d) The consideration for allotment of relevant equity shares shall be paid to the company by the proposed allottee from their respective bank accounts.
- e) The Equity Shares to be so allotted shall be in dematerialized form and shall be subject to the provisions of the Memorandum and Articles of Association of the Company and shall rank pari-passu in all respects including dividend, with the existing equity shares of the Company;
- f) The Equity Shares will be listed on the Bombay Stock Exchange on SME Platform i.e. where the existing Equity Shares of the Company are listed, subject to the receipt of necessary regulatory permissions and approvals as the case may be and shall inter-alia be governed by the regulations and guidelines issued by SEBI or any other statutory authority;
- g) The Equity Shares issued shall be locked-in as per the provisions of Chapter V of SEBI ICDR Regulations, 2018 and any amendment thereto from time to time.
- h) The Equity Shares so allotted to the Proposed Allottees under this resolution shall not be sold, transferred, hypothecated or encumbered in any manner during the period of lock-in provided under ICDR Regulations except to the extent and in the manner permitted thereunder;
- i) The Equity Shares proposed to be issued shall rank pari passu with the existing Equity Shares of the Company in all respects and that the Equity Shares so allotted shall be entitled to the dividend declared, if any, including other corporate benefits, if any, for which the book closure or the record date falls subsequent to the allotment of Equity Shares.
- j) The issue and allotment of equity shares shall be subject to the requirements of all applicable laws and pursuant to the provisions of the Memorandum of Association and Articles of Association of the Company.

RESOLVED FURTHER THAT pursuant to the provisions of the Companies Act, 2013 complete record of private placement offers be recorded in Form PAS-5 for the issue of invitation to subscribe to the Shares.

RESOLVED FURTHER THAT for the purpose of giving effect to this Resolution, the Board be and is hereby authorized to do all such acts, deeds, matters and things as it may, in its absolute discretion, deem necessary, desirable or expedient, including without limitation, issuing clarifications, resolving all questions of doubt, effecting any modifications or changes to the foregoing (including modification to the terms of the issue), entering into contracts, arrangements, agreements, documents (including for appointment of agencies, intermediaries and advisors for the Issue) and to authorize all such persons as may be necessary, in connection therewith and incidental thereto as the Board in its absolute discretion shall deem fit without being required to seek any fresh approval of the Members and to settle all questions, difficulties or doubts that may arise in regard to the offer, issue and allotment of Equity shares and listing thereof with the Stock Exchange as appropriate and utilization of proceeds of the issue, take all other steps which may be incidental, consequential, relevant or ancillary in this connection and to effect any modification to the foregoing and the decision of the Board shall be final and conclusive.

RESOLVED FURTHER THAT all action(s) taken by the Board or Committee(s) thereof, any

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Director(s)/Company Secretary or Officer(s) or any other authorized signatory/ies of the Company in connection with any matter(s) referred to or contemplated in the foregoing resolution be and are hereby approved, ratified and confirmed in all respects.”

5. Issuance of 7,00,000 Warrants Convertible into Equity Shares of the Company to the Promoters of the Company on Preferential Basis

To consider and if thought fit, to pass, with or without modification(s), the following resolution as a Special Resolution:

“RESOLVED THAT pursuant to the provisions of Sections 23(1)(b), 42, 62(1)(c) and other applicable provisions, if any, of the Companies Act, 2013, as amended (the “Act”), the Companies (Prospectus and Allotment of Securities) Rules, 2014, the Companies (Share Capital and Debentures) Rules, 2014 and other applicable rules made thereunder (including any statutory modification(s) or re-enactment(s) thereof), for the time being in force, and in accordance with the Foreign Exchange Management Act, 1999, as amended or restated (“FEMA”), and rules, circulars, notifications, regulations and guidelines issued under FEMA, the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 (the “SEBI ICDR Regulations”) and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the “SEBI Listing Regulations”), as amended from time to time, and subject to any other rules, regulations, guidelines, notifications, circulars and clarifications issued thereunder from time to time by the Ministry of Corporate Affairs, the Reserve Bank of India, the Securities and Exchange Board of India (“SEBI”) and/or any other statutory or regulatory authorities, including the BSE Limited and National Stock Exchange of India Limited (collectively, the “Stock Exchanges”) on which the equity shares of the Company having face value of Rs. 10/- (Indian Rupees Ten) each (“Equity Shares”) are listed (hereinafter collectively referred to as “Applicable Regulatory Authorities”) from time to time to the extent applicable, and the enabling provisions of the Memorandum of Association and Articles of Association of the Company, and subject to such approval(s), consent(s) and permission(s) as may be necessary or required, from Applicable Regulatory Authorities (including the Stock Exchanges) and subject to such conditions and modifications as may be imposed or prescribed while granting such approvals, consents and permissions, which the Board of Directors of the Company (hereinafter referred to as the “Board”, which term shall be deemed to mean and include one or more committee(s) constituted by the Board to exercise its powers including the powers conferred by this resolution), is hereby authorised to accept, the consent of the members of the Company be and is hereby accorded to offer, issue and allot from time to time in one or more tranches, up to 7,00,000 (Seven Lakh Only) warrants, each convertible into, or exchangeable for, 1 (one) fully paid up equity share of the Company of face value of Rs. 10/- each (“Warrants”) at a price of Rs.13.09 (Rupees Thirteen and Nine Paise Only) (including premium of Rs.3.09/- (Rupees Three and Nine Paise Only) each payable in cash (“Warrants Issue Price”), aggregating up to Rs.91,63,000 (Ninety One Lakh Sixty Three Thousand) which may be exercised in one or more tranches during the period commencing from the date of allotment of the Warrants until expiry of 18 (Eighteen) months to the following Promoters of the Company (“Proposed Allottees”):

Sr.No	Name of the Proposed Allottees/ Investors	Category	Number of Convertible Warrants to be allotted
1.	Vineet Pandey	Promoter	3,50,000
2.	Vishal Panchal	Promoter	3,50,000

, by way of a preferential issue in accordance with the terms of the Warrants as set out herein, and in the explanatory statement to this Notice calling EGM, and on such other terms and conditions as set out herein, subject to applicable laws and regulations, including the provisions of Chapter V of the SEBI ICDR Regulations and the Act, as the Board may determine (the “Preferential Issue).

RESOLVED FURTHER THAT in terms of the provisions of Chapter V of the SEBI ICDR Regulations,

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the “Relevant Date” for the purpose of determination of the floor price for the issue and allotment of Warrants is Friday, August 29s, 2025, being the date 30 (thirty) days prior to the date of this Extraordinary General Meeting.

RESOLVED FURTHER THAT the Preferential Issue of Warrants and allotment of equity shares on the exercise of the Warrants, shall be subject to the following terms and conditions, apart from others as detailed in the explanatory statement to this Notice and as prescribed under applicable laws:

- a. the warrant holder shall, subject to the SEBI ICDR Regulations and other applicable rules and regulations, be entitled to apply for and be allotted 1 (one) equity share against each Warrant.
- b. the minimum amount of Rs. 3.27, which is equivalent to 25% (twenty five percent) of the Warrants Issue Price shall be paid at the time of subscription and allotment of each Warrant. The Warrant holder will be required to make further payments of Rs.9.82 which is equivalent to 75% (seventy five percent) of the Warrants Issue Price at the time of exercise of the right attached to the Warrant(s), to convert the Warrant(s) and subscribe to equity share(s) of the Company (“Warrant Exercise Amount”).
- c. the Warrants shall be allotted in dematerialized form within a period of 15 (fifteen) days from the date of passing of the special resolution by the shareholders of the Company for their issuance, provided that where the allotment of Warrants is subject to receipt of any approval or permission from any regulatory authority, the allotment shall be completed within a period of 15 (fifteen) days from the date of receipt of last of such approval, or permission;
- d. the equity shares to be allotted on exercise of the Warrants shall be in dematerialized form and shall be subject to the provisions of the Memorandum of Association and Articles of Association of the Company and shall rank pari passu with the then existing equity shares of the Company in all respects including the payment of dividend and voting rights;
- e. the equity shares allotted upon conversion of the Warrants shall be listed on the Stock Exchange(s) where the existing equity shares of the Company are listed, subject to the receipt of necessary permissions or approvals as the case may be;
- f. the right attached to the Warrants may be exercised by the Warrant holder, in one or more tranches, at any time on or before the expiry of 18 (eighteen) months from the date of allotment of the Warrants by issuing a written notice (“Conversion Notice”) to the Company specifying the number of Warrants proposed to be converted and the date designated as the specified conversion date (“Conversion Date”). The Company shall accordingly, without any further approval from the Members, allot the corresponding number of equity shares in dematerialized form on the Conversion Date mentioned in the Conversion Notice, subject to receipt of the relevant Warrant Exercise Amount by the Warrant holder to the designated bank account of the Company;
- g. the tenure of the Warrants shall not exceed 18 (eighteen) months from the date of allotment of the Warrants. If the entitlement against the Warrants to apply for the equity shares of the Company is not exercised by the Warrant holder within the aforesaid period of 18 (eighteen) months, the entitlement of the Warrant holder to apply for equity shares of the Company along with the rights attached thereto shall expire and any amount paid by the Warrant holder on such Warrants shall stand forfeited by the Company;

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- h. the Warrants allotted in terms of this resolution and the resultant equity shares arising on exercise of rights attached to such Warrants shall be subject to lock-in as specified in the provisions of Chapter V of the SEBI ICDR Regulations;
- i. the pre-preferential allotment shareholding of the Proposed Allottees, if any, in the Company shall be subject to lock-in as specified in the provisions of Chapter V of the SEBI ICDR Regulations.

RESOLVED FURTHER THAT pursuant to the provisions of the Act, the name of the Proposed Allottees be recorded for the issuance of invitation to subscribe to the Warrants and a private placement offer letter in Form No. PAS-4 together with an application form be issued to the Proposed Allottees inviting them to subscribe to the Warrants.

RESOLVED FURTHER THAT for the purpose of giving effect to this resolution, the Board, and the Key Managerial Personnel, be and is hereby jointly and severally authorised on behalf of the Company to do all such other acts, deeds, matters and things as the Board may, in its absolute discretion, deem necessary or desirable for such purpose, without being required to seek any further consent or approval of the members of the Company, including but not limited to the following:

- i. to issue and allot the Warrants and such number of equity shares may be required to be issued and allotted upon exercise/ conversion/ exchange of the Warrants, without requiring any further approval of the Members;
- ii. to negotiate, finalize and execute all necessary agreements/ documents/ form filings/ applications to effect the above resolutions, including to make applications to Applicable Regulatory Authorities, like applications to the Stock Exchanges for obtaining in-principle approval for the Warrants to be allotted pursuant to the Preferential Issue, and for obtaining listing approval and trading approval for the equity shares to be allotted upon conversion of the Warrants;
- iii. to vary, modify or alter any of the relevant terms and conditions, attached to the Warrants to be allotted to the Proposed Allottees, and to effect any modifications, changes, variations, alterations, additions and/or deletions to the Preferential Issue, as may be required by any regulatory or other authorities involved in or concerned with the issue and allotment of the Warrants;
- iv. to resolve and settle any matter, question, difficulty or doubt that may arise in regard to the issuance and allotment of Warrants and the equity shares to be allotted pursuant to the conversion of the Warrants, without requiring any further approval of the Members, and to authorize all such persons as may be deemed necessary, in connection therewith and incidental thereto as the Board in its absolute discretion shall deem fit;
- v. to issue clarifications on the offer, issue and allotment of the equity shares to be allotted pursuant to the conversion of the Warrants and listing of the equity shares to be allotted pursuant to the conversion of the Warrants on the Stock Exchanges, without limitation, as per the terms and conditions of the SEBI ICDR Regulations, the SEBI Listing Regulations, and other applicable guidelines, rules and regulations;
- vi. to execute the necessary documents and enter into contracts, arrangements, agreements, documents (including appointment of agencies, intermediaries, monitoring agency and advisors for the Preferential Issue of the Warrants and the equity shares to be allotted pursuant to the conversion of Warrants on a preferential and private placement basis);
- vii. to undertake all such actions and compliances as may be necessary, desirable or expedient for the purpose of giving effect to this resolution in accordance with applicable law including the SEBI ICDR Regulations and the SEBI Listing Regulations and to take all other steps which may be incidental, consequential, relevant or ancillary in this connection and to effect



RESOLVED FURTHER THAT the Board be and is hereby authorized to delegate all or any of its powers conferred upon it by this resolution, as it may deem fit in its absolute discretion, to any director(s), committee(s), executive(s), officer(s), company secretary or authorized signatory(ies) to give effect to this resolution, including execution of any documents on behalf of the Company and to represent the Company before any governmental or regulatory authorities and to appoint any professional advisors, bankers, consultants, advocates and advisors to give effect to this resolution and further to take all other steps which may be incidental, consequential, relevant or ancillary in this regard.

RESOLVED FURTHER THAT all actions taken by the Board or committee(s) duly constituted for this purpose in connection with any matter(s) referred to or contemplated in the foregoing resolution be and are hereby approved, ratified and confirmed in all respects.”

By Order of the Board
For Kaarya Facilities And Services Limited

SD/-
Vineet Pandey
Joint Managing Director
(DIN: 00687215)
Date: 8th September, 2025
Place : Mumbai

Notes:

1. The explanatory statement pursuant to Sections 102 and 110 of the Act stating all material facts and the reasons for the proposals set out in resolution no.2 is annexed herewith.
2. A member entitled to attend and vote is entitled to appoint a proxy and vote on a poll instead of himself/herself and a proxy need not be a member of the company. The instrument appointing a proxy in order to be valid must be duly filled in all respects and should be deposited at the registered office of the company not later than 48 hours before the commencement of the meeting.

A person can act as proxy on behalf of Members not exceeding 50 (fifty) in number and holding in the aggregate not more than ten percent of the total issued and paid up share capital of the Company. Proxies submitted on behalf of the companies, societies, etc., must be supported by an appropriate resolution / authority, as applicable. A member holding more than 10% of the total issued and paid up share capital of the Company may appoint a single person as proxy and such person shall not act as a proxy for any other person or member. The AGM Notice is being sent to the shareholders of the Company whose names appear on the Register of Members/List of Beneficial Owners as received from the Depositories as on Friday 5th September, 2025.

3. In line with the MCA Circulars, the AGM Notice is being sent only by electronic mode to those members whose e-mail addresses are registered with the Company/Depositories. Members may please note that the AGM Notice will also be available on the Company's website at www.kaarya.co.in, and on the website of KfinTech at <https://evoting.kfintech.com>.

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4. Members who have not registered their e-mail address are requested to register the same in respect of shares held in electronic form with the Depository through their Depository Participant(s) and in respect of shares held in physical form by writing to the Company's Registrar and Share Transfer Agent, KFIN Technologies Private Limited, at evoting@Kfintech.com.
5. In accordance with the provisions of the MCA Circulars, Shareholders can vote only through the remote e-voting process. Physical copies of the AGM Notice and pre-paid business reply envelopes are not being sent to shareholders for this AGM. Shareholders, whose names appear on the Register of Members/List of Beneficial Owners as on Tuesday, September, 23, 2025 will be considered for the purpose of e-voting.
6. The voting rights for Equity Shares are one vote per Equity Share, registered in the name of the members. Voting rights shall be reckoned on the paid-up value of Equity Shares registered in the name of the shareholders as on Tuesday, September, 23, 2025. A person who is not a shareholder on the relevant date should treat this notice for information purpose only.
7. In compliance with Sections 108 and 110 of the Act and the rules made thereunder and the MCA Circulars, the Company has provided the facility to the shareholders to exercise their votes electronically and vote on the resolutions through the e-voting service facility arranged by KfinTech. The instructions for e-voting are provided as part of this AGM Notice.
8. Shareholders desiring to exercise their vote through the e-voting process are requested to read the instructions in the Notes under the section "General information and instructions relating to e-voting" in this AGM Notice. Shareholders are requested to cast their vote through the e-voting process not later than 17:00 Hours IST on Monday, September 29, 2025 to be eligible for being considered, failing which it will be strictly considered that no vote has been received from the shareholder.
9. The Scrutinizer will submit their report to the Chairman or to any other person as may be authorized by the Chairman, after the completion of scrutiny, and the result of the voting through the e-voting process will be announced by the Chairman or any other person duly authorized by the Chairman, on or before Thursday, October 02, 2025 and will also be displayed on the website of the Company (www.kaarya.co.in), besides being communicated to the Registrar and Share Transfer Agent.
10. The resolutions, if passed by the requisite majority, shall be deemed to have been passed on Tuesday, September 30, 2025 i.e., the last date specified for receipt of votes through the e-voting process.
11. All the material documents referred to in the explanatory statement will be available for inspection electronically until the last date for receipt of votes through the e-voting process. Members seeking to inspect such documents can send an email to info@kaarya.co.in.

General information and instructions relating to e-voting.

- i. In compliance with the provisions of Section 108 of the Act, read with Rule 20 of the Companies (Management and Administration) Rules, 2014, as amended from time to time, the Members are provided with the facility to cast their vote electronically, through the e-Voting services provided by KfinTech, on all the resolutions set forth in this Notice. The instructions for e-Voting are given herein below.
- ii. E-voting process has been enabled to all the individual demat account holders, by way of single login credential, through their demat accounts / websites of Depositories / DPs in order to increase the efficiency of the voting process.
- iii. Individual demat account holders would be able to cast their vote without having to register again with the e-Voting service provider (ESP) thereby not only facilitating seamless authentication but also ease and convenience of



participating in e-Voting process. Shareholders are advised to update their mobile number and e-mail ID with their DPs to access e-Voting facility.

- iv. The remote e-Voting facility will be available during the following period:
Commencement of e-voting: Saturday, September 27, 2025, 09:00 Hours.
End of e-voting: Monday, September 29, 2025, 17:00 Hours IST
- v. The voting rights of Members shall be in proportion to their shares in the paid-up equity share capital of the Company as on the cut-off date.
- vi. Any person holding shares in physical form as of the cut-off date, may obtain the login ID and password by sending a request at evoting@kfinTech.com. However, if he / she is already registered with KfinTech for remote e-Voting then he /she can use his / her existing User ID and password for casting the vote.
- vii. In case of Individual Shareholders holding securities in demat mode as on the cut-off date may follow steps mentioned below under “Login method for remote e-Voting” (Step 1).
- viii. In case of Individual Shareholders holding securities in physical mode as of the cut-off date may follow steps mentioned below under “Login method for remote e-Voting” (Step 2).
- ix. The details of the process and manner for remote e-Voting are explained herein below:
Step 1: Access to Depositories e-Voting system in case of individual shareholders holding shares in demat mode.
Step 2: Access to KFIN Tech e-Voting system in case of shareholders holding shares in physical and non-individual shareholders in demat mode.

Details on Step 1 are mentioned below:

- 1) [Login method for remote e-Voting for Individual shareholders holding securities in demat mode.](#)

Type of shareholders	Login Method
<u>Individual Shareholders holding securities in demat mode with NSDL</u>	<p>1. User already registered for IDeAS facility:</p> <ul style="list-style-type: none">I. Visit URL: https://eservices.nsdl.comII. Click on the “Beneficial Owner” icon under “Login” under ‘IDeAS’ section.III. On the new page, enter User ID and Password. Post successful authentication, click on “Access to e-Voting”IV. Click on company name or e-Voting service provider and you will be re-directed to e-Voting service provider website for casting the vote during the remote e-Voting period. <p>2. User not registered for IDeAS e-Services</p> <ul style="list-style-type: none">I. To register click on link : https://eservices.nsdl.comII. Select “Register Online for IDeAS” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jspIII. Proceed with completing the required fields.IV. Follow steps given in points 1. <p>3. Alternatively by directly accessing the e-Voting website of NSDL</p>



	<ol style="list-style-type: none"> I. Open URL: https://www.evoting.nsdl.com/ II. Click on the icon “Login” which is available under ‘Shareholder/Member’ section. III. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number held with NSDL), Password / OTP and a Verification Code as shown on the screen. IV. Post successful authentication, you will requested to select the name of the company and the e-Voting Service Provider name, i.e. KFintech. V. On successful selection, you will be redirected to KFintech e-Voting page for casting your vote during the remote e-Voting period.
Individual Shareholders holding securities in demat mode with CDSL	<ol style="list-style-type: none"> 1. Existing user who have opted for Easi / Easiest <ol style="list-style-type: none"> I. Visit URL: https://web.cdslindia.com/myeasi/home/login or URL: www.cdslindia.com II. Click on New System Myeasi III. Login with your registered user id and password. IV. The user will see the e-Voting Menu. The Menu will have links of ESP i.e. KFintech e-Voting portal. V. Click on e-Voting service provider name to cast your vote. 2. User not registered for Easi/Easiest <ol style="list-style-type: none"> I. Option to register is available at https://web.cdslindia.com/myeasi/Registration/EasiRegistration II. Proceed with completing the required fields. III. Follow the steps given in point 1. 3. Alternatively, by directly accessing the e-Voting website of CDSL <ol style="list-style-type: none"> I. Visit URL: www.cdslindia.com II. Provide your demat Account Number and PAN No. III. System will authenticate user by sending OTP on registered Mobile & Email as recorded in the demat Account. IV. After successful authentication, user will be provided links for the respective ESP, i.e KFIN Technologies where the e- Voting is in progress.
Individual Shareholder login through their demat accounts / Website of Depository Participant	<ol style="list-style-type: none"> I. You can also login using the login credentials of your demat account through your DP registered with NSDL /CDSL for e-Voting facility. II. Once logged-in, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL / CDSL Depository site after successful authentication, wherein you can see e-Voting feature. III. Click on options available against company name or e-Voting service provider – KfinTech and you will be redirected to e-Voting website of KfinTech for casting your vote during the remote e-Voting period without any further authentication.

Important note: Members who are unable to retrieve User ID / Password are advised to use Forgot user ID and Forgot Password option available at respective websites.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
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Kaarya Facilities and Services Ltd
Unit 1101, 11 Floor, Lotus Link Square, D N Nagar,
New Link Road, Andheri West, Mumbai-400053
CIN No. L93090MH2009PLC190063 • Email – info@kaarya.co.in • Url-www.kaarya.co.in



Securities held with NSDL	Please contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll 0 990 and 1800 22 44 30
Securities held with CDSL	Please contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com 23058738 or 022-23058542-43

Details on Step 2 are mentioned below:

- II) Login method for e-Voting for shareholders other than Individual's shareholders holding securities in demat mode and shareholders holding securities in physical mode.
- (A) Members whose email IDs are registered with the Company/ Depository Participants (s), will receive an email from kFinTech which will include details of E-Voting Event Number (EVEN), USER ID and password. They will have to follow the following process:
- i. Launch internet browser by typing the URL: <https://evoting.kfintech.com/>
 - ii. Enter the login credentials (i.e. User ID and password). In case of physical folio, User ID will be EVEN (E-Voting Event Number) xxxx, followed by folio number. In case of Demat account, User ID will be your DP ID and Client ID. However, if you are already registered with KFinTech for e-voting, you can use your existing User ID and password for casting the vote.
 - iii. After entering these details appropriately, click on "LOGIN".
 - iv. You will now reach password change Menu wherein you are required to mandatorily change your password. The new password shall comprise of minimum 8 characters with at least one upper case (A- Z), one lower case (a-z), one numeric value (0-9) and a special character (@,#,\$, etc.,). The system will prompt you to change your password and update your contact details like mobile number, email ID etc. on first login. You may also enter a secret question and answer of your choice to retrieve your password in case you forget it. It is strongly recommended that you do not share your password with any other person and that you take utmost care to keep your password confidential.
 - v. You need to login again with the new credentials.
 - vi. On successful login, the system will prompt you to select the "EVS" and click on "Submit"
 - vii. On the voting page, enter the number of shares (which represents the number of votes) as on the Cut-off Date under "FOR/AGAINST" or alternatively, you may partially enter any number in "FOR" and partially "AGAINST" but the total number in "FOR/AGAINST" taken together shall not exceed your total shareholding as mentioned herein above. You may also choose the option ABSTAIN. If the Member does not indicate either "FOR" or "AGAINST" it will be treated as "ABSTAIN" and the shares held will not be counted under either head.
 - viii. Members holding multiple folios/demat accounts shall choose the voting process separately for each folio/demat accounts.
 - ix. Voting has to be done for each item of the notice separately. In case you do not desire to cast your vote on any specific item, it will be treated as abstained.
 - x. You may then cast your vote by selecting an appropriate option and click on "Submit".
 - xi. A confirmation box will be displayed. Click "OK" to confirm else "CANCEL" to modify. Once you have voted on the resolution (s), you will not be allowed to modify your vote. During the voting period, Members can login any number of times till they have voted on the Resolution(s).
 - xii. Corporate/Institutional Members (i.e. other than Individuals, HUF, NRI etc.) are also required to send scanned certified true copy (PDF Format) of the Board Resolution/Authority Letter etc., authorizing its representative to cast its vote through remote e-voting, together with attested specimen signature(s) of the duly authorised representative(s), to the Scrutinizer at email ID compliance@sarkcs.in with a copy marked to evoting@kfintech.com. The scanned image of the above-mentioned documents should be in the naming format "Corporate Name Even No."



- (B) Members whose email IDs are not registered with the Company/Depository Participants(s), and consequently the AGM Notice and e-voting instructions cannot be serviced, will have to follow the following process:
- i. Members who have not registered their email address and in consequence the AGM Notice and e-voting instructions cannot be serviced, may temporarily get their email address and mobile number provided with KfinTech, by accessing the link: <https://ris.kfintech.com/clientservices/postalballot>. Members are requested to follow the process as guided to capture the email address and mobile number for sending the soft copy of the notice and e-voting instructions along with the User ID and Password. In case of any queries, member may write to inward.ris@kfintech.com.
 - ii. Alternatively, member may send an e-mail request at the email id inward.ris@kfintech.com along with scanned copy of the signed copy of the request letter providing the email address, mobile number, self-attested PAN copy and Client Master copy in case of electronic folio and copy of share certificate in case of physical folio for sending the, AGM Notice and the e-voting instructions.
 - iii. After receiving the e-voting instructions, please follow all steps above to cast your vote by electronic means.

By Order of the Board
For Kaarya Facilities And Services Limited

Sd/-
Vineet Pandey
Joint Managing Director
(DIN: 00687215)
Date : 8th September, 2025

Registered Office:
Unit No 1101, Lotus Link Square,
D N Nagar, New Link road,
Andheri West Andheri,
Mumbai 400053.



THIS EXPLANATORY STATEMENT MAY ALSO BE REGARDED AS A DISCLOSURE UNDER REGULATION 163 OF THE SEBI (ICDR) REGULATIONS, 2018 AND THE SECRETARIAL STANDARD - 2.

Item No. 1

Keeping in view the future outlook, growth targets and prospects, the Company requires additional funding on long term basis, inter-alia, to support the expansion of business, working capital, and general corporate purpose. In view of the same, it is proposed to raise funds by way of issue of Equity Shares. The Board at its meeting held on Monday, 8th September, 2025, subject to the approval of the Members of the Company and such other approval(s) as may be required, has reviewed and discussed the fund requirement and accordingly, approved issuance of 45,60,000 (Forty Five Lakh and Sixty Thousand Only) fully paid up Equity Shares of the Company, at an issue price of Rs. 13.09/- (Rupees Thirteen and Nine Paise Only) (including premium of Rs.3.09/- (Rupees Three and Nine Paise Only) per Equity Share aggregating to Rs. 5,96,90,400/- (Rupees Five Crore Ninety Six Lakh Ninety Thousand and Four Hundred Only) by way of preferential allotment, to the Proposed Non-Promoter Investors as mentioned in Resolution no. 1

Section 62 of the Companies Act, 2013 ("the Act") provides inter alia, that when it is proposed to increase the issued capital of the Company by way of allotment of further shares, etc., such further shares shall be offered to the existing Members of the Company in the manner laid down in the section unless the Members in general meeting decide otherwise by passing a special resolution.

The proposed Preferential Issue is in terms of the provisions of the Chapter V of SEBI ICDR Regulations, the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeover) Regulations, 2011 (as amended), and other applicable provisions, if any and Sections 42 and 62(1) of the Companies Act, 2013, Rule 14 of the Companies (Prospectus and Allotment of Securities) Rules, 2014 and Rule 13 of the Companies (Share Capital and Debentures) Rules, 2014.

The Consent of shareholders vide Special Resolution is hereby accorded to Board to create, offer, issue and allot 45,60,000 equity shares of Rs.10/- (Indian Rupee Ten Only) face value ("Shares") at issue price of Rs.13.09/- per share (Rupees Thirteen and Nine Paise Only)(including premium of Rs.3.09/- (Rupees Three and Nine Paise Only) for a consideration at cash aggregating to Rs. 5,96,90,400/- (Rupees Five Crore Ninety Six Lakh Ninety Thousand and Four Hundred Only)

An amount equivalent to 100% of the issue price will be payable at the time of subscription of Equity Shares, as prescribed by the SEBI (ICDR) Regulations.

As per Sections 42 and 62 and other applicable provisions if any of the Companies Act, 2013, the Companies (Prospectus and Allotment of Securities) Rules, 2014 and the Companies (Share Capital and Debentures) Rules, 2014, consent of the shareholders by way of special resolution is sought for issuing the equity shares as stated in the resolution on a preferential basis.

The Information pertaining to the proposed preferential allotment in terms of the Chapter V of SEBI (ICDR) is as stated below.

1. objects of the preferential issue

Kaarya Facilities and Services Ltd
Unit 1101, 11 Floor, Lotus Link Square, D N Nagar,
New Link Road, Andheri West, Mumbai-400053
CIN No. L93090MH2009PLC190063 • Email – info@kaarya.co.in • Url-www.kaarya.co.in



The object of this preferential issue is to utilize the proceeds of the Preferential Issue of Equity Shares to meet working capital requirement, general corporate purpose and such other purposes as the Board may decide.

2. The maximum number of specified securities to be issued

The Board of Directors at its meeting held on Monday, September 8, 2025, had subject to the approval of the Members and such other approvals as may be required, approved the issuance and allotment of 45,60,000 (Forty Five Lakh Sixty Thousand Only) Equity Shares at issue price of Rs.10/- per share (Indian Rupees Ten Only) for a consideration at cash not exceeding an aggregate amount of Rs.5,96,90,400/- ((Rupees Five Crore Ninety Six Lakh Ninety Thousand and Four Hundred Only), on a preferential basis.

3. Price at which the allotment is proposed

The Equity Shares to be issued and allotted will be of the face value of Rs.10/- each and will be issued at Rs. 13.09/- per share (Rupees Thirteen and Nine Paise Only) (including premium of Rs.3.09/- (Rupees Three and Nine Paise Only)

4. Basis on which the price has been arrived

The Equity Shares of Company are listed on BSE Limited for a period of more than 90 trading days as on the relevant date i.e. Friday, August 29, 2025 and are frequently traded in accordance with SEBI ICDR Regulations.

In case of Frequently traded shares (Regulation 164(1) of the SEBI ICDR Regulations:

If the equity shares of the Company have been listed on a recognised stock exchange for a period of 90 trading days or more as on the relevant date, the price of the equity shares to be allotted pursuant to the preferential issue shall be not less than higher of the following;

- a. the 90 trading days' volume weighted average price of the related equity shares quoted on the recognised stock exchange preceding the relevant date; i.e Rs.12.15 or
- b. the 10 trading days' volume weighted average prices of the related equity shares quoted on a recognized stock exchange preceding the relevant date. i.e Rs.13.09

The Company's Equity Share are listed only at one Nationwide Stock Exchange i.e. on BSE Limited and accordingly, "BSE Limited" is the Stock exchange on which the highest trading volume in respect of the equity shares of the issuer has been recorded during the preceding 90 trading days prior to the relevant date.

Method of determination of price as per the Articles of Association of the Company – Not applicable as the Articles of Association of the Company has no specific provision relating to determination of a floor price/ minimum price of the shares issued on preferential basis.

5. Relevant Date

In terms of the provisions of Chapter V of the SEBI ICDR Regulations, relevant date is Friday August 29s, 2025 which is thirty days prior to the date of Annual General Meeting (AGM to be held on Tuesday September 30, 2025.)

6. The class or classes of persons to whom the allotment is proposed to be made

Kaarya Facilities and Services Ltd
Unit 1101, 11 Floor, Lotus Link Square, D N Nagar,
New Link Road, Andheri West, Mumbai-400053
CIN No. L93090MH2009PLC190063 • Email – info@kaarya.co.in • Url-www.kaarya.co.in



It is proposed to allot 45,60,000s (Forty Five Lakh and Sixty Thousand Only) Equity Shares to the Non-Promoter category on a preferential basis at cash.

7. Intent of the Promoters, directors or key managerial personnel of the Company to subscribe to the Preferential Issue:

None of the Directors or Key Managerial Personnel of the Company intend to subscribe to any of the securities proposed to be issued under the Preferential Issue or otherwise contribute to the Preferential Issue or separately in furtherance of the objects specified herein above.

8. Proposed time within which the allotment shall be completed

The Equity Shares shall be allotted in dematerialised form only within a maximum period of fifteen (15) days from the date of passing of the special resolution by the Members, provided that where the allotment of Equity Shares is subject to receipt of any approval or permission from Applicable Regulatory Authorities, the allotment shall be completed within a period of fifteen (15) days from the date of receipt of last of such approvals or permissions.

9. Names of the proposed allottees and the percentage of post-preferential offer capital that may be held by them

The details of the proposed allottees and the percentage of post preferential offer capital that will be held by:

Sr. No.	Name of Applicant	Pre- Share holding*	% Pre- Share Holding#	Post- Share holding	% Post- Share Holding #	Category
1	Garish Chopra	7,62,000	0.00	7,62,000	5.22	Non Promoter
2	Rashika Jain	78,000	0.00	78,000	0.53	Non Promoter
3	Parth Jain	78,000	0.00	78,000	0.53	Non Promoter
4	Alka Jain	78,000	0.00	78,000	0.53	Non Promoter
5	Pinky Singh	1,14,000	0.00	1,14,000	0.78	Non Promoter



6	Priyesh Kumar	78,000	0.00	78,000	0.53	Non Promoter
7	Dignity Soft Pvt Ltd	2,28,000	0.00	2,28,000	1.56	Non Promoter
8	Sanjay Kumar Singh	3,84,000	0.00	3,84,000	2.63	Non Promoter
9	Priya Singh	3,84,000	0.00	3,84,000	2.63	Non Promoter
10	Indiapride Advisory Pvt Ltd	7,62,000	0.00	7,62,000	5.22	Non Promoter
11	Rekha Amit Dave	1,14,000	0.00	1,14,000	0.78	Non Promoter
12	Giraben AtulBhai Shah	2,94,000	0.00	2,94,000	2.01	Non Promoter
13	Darshi Atul Shah	2,88,000	0.00	2,88,000	1.97	Non Promoter
14	Akash Lalbhai Patel	3,42,000	0.00	3,42,000	2.34	Non Promoter
15	Kusumben Hiralal Shah	2,88,000	0.00	2,88,000	1.97	Non Promoter
16	Ria Shah	2,88,000	0.00	2,88,000	1.97	Non Promoter

Note- *Pre-Shareholding pattern as on 8th September, 2025

pre and post shareholding in percentage is rounded off till third decimal.



10. The change in control if any, of the Company that would occur consequent to preferential offer

The existing Promoters of the Company will continue to be in control of the Company and there will not be any change in the management or control of the Company as a result of the proposed preferential allotment.

11. Number of persons to whom allotment on preferential basis have already been made during the year, in terms of number of securities as well as price

No allotment(s) has been made on a preferential basis from the beginning of the year to the date of issue of this notice.

12. The justification for the allotment proposed to be made for consideration other than cash together with valuation report of the registered valuer

The justification for the allotment proposed to be made for consideration other than cash together with valuation report of the Registered Valuer is not applicable as the proposed allotment of Shares is for a cash consideration.

13. Shareholding Pattern before and after preferential issue of the capital would be as follows:

Sr. No.	Category	*Pre-Issue		Post Issue	
		No. of Shares held	% of shares Held	No of Shares held	% of Share Holding
A	Promoters' holding				
	1. Indian Promoters				
	Individual	5183260	55.43	5883260	40.27
	Body Corporate	0.00	0.00	0.00	0.00
	Sub total				
	2. Foreign Promoters	0.00	0.00	0.00	0.00
	Sub Total (A)	5183260	55.43	5883260	40.27
B	Non-Promoters Holding				
	1. Institutional Investors	0.00	0.00	0.00	0.00
	2. Non-Institution				
	Body Corporate	420000	3.40	1410000	9.65
	Directors	0.00	0.00	0.00	0.00
	Indian Public (Individual and HUFs)	3644998	40.01	7214998	49.38
	Others(Including NRIs, clearing member)	102000	1.16	102000	0.70
	Sub Total (B)	4166998	44.57	8726998	59.73
	Grand Total (A+B)	93,50,258	100.00	1,46,10,258	100.00

Note- *Pre-issue Shareholding pattern as on 29th August, 2025



14. Identity of the natural persons who are the ultimate beneficial owners of the shares proposed to be allotted and/or who ultimately control;

Sr. No	Name of Allottee	Beneficial owner
1.	Garish Chopra	Garish Chopra
2.	Rashika Jain	Rashika Jain
3.	Parth Jain	Parth Jain
4.	Alka Jain	Alka Jain
5.	Pinky Singh	Pinky Singh
6.	Priyesh Kumar	Priyesh Kumar
7.	Dignity Soft Pvt Ltd	Priyesh Kumar & Pinky Singh
8.	Sanjay Kumar Singh	Sanjay Kumar Singh
9.	Priya Singh	Priya Singh
10.	Indiapride Advisory Pvt Ltd	Sanjay kumar Singh & Priya Singh
11.	Rekha Amit Dave	Rekha Amit Dave
12.	Giraben AtulBhai Shah	Giraben AtulBhai Shah
13.	Darshi Atul Shah	Darshi Atul Shah
14.	Akash Lalbhai Patel	Akash Lalbhai Patel
15.	Kusumben Hiralal Shah	Kusumben Hiralal Shah
16.	Ria Shah	Ria Shah



15. the current and proposed status of the allottee(s) post the preferential issues namely, promoter or non-promoter.

Sr. No.	Name of the Allottee	Current Status	Proposed Status
1	Garish Chopra	NA	Non Promoter
2	Rashika Jain	NA	Non Promoter
3	Parth Jain	NA	Non Promoter
4	Alka Jain	NA	Non Promoter
5	Pinky Singh	NA	Non Promoter
6	Priyesh Kumar	NA	Non Promoter
7	Dignity Soft Pvt Ltd	NA	Non Promoter
8	Sanjay Kumar Singh	NA	Non Promoter
9	Priya Singh	NA	Non Promoter
10	Indiapride Advisory Pvt Ltd	NA	Non Promoter
11	Rekha Amit Dave	NA	Non Promoter
12	Giraben AtulBhai Shah	NA	Non Promoter
13	Darshi Atul Shah	NA	Non Promoter
14	Akash Lalbhai Patel	NA	Non Promoter
15	Kusumben Hiralal Shah	NA	Non Promoter
16	Ria Shah	NA	Non Promoter

16. Undertakings:

The Company hereby undertakes that, In accordance with the SEBI ICDR Regulations:

- I. None of the Company, its Directors or Promoters is categorized as willful defaulter(s) or a fraudulent borrower by any bank or financial institution or consortium thereof, in accordance with the guidelines issued by Reserve Bank of India. Consequently, the undertaking required under Regulation 163(1)(i) is not applicable.
- II. None of its Directors or Promoters is fugitive economic offenders as defined under ICDR Regulations.
- III. As the equity shares have been listed on a recognized Stock Exchange for a period of more than 90 trading days as on the Relevant Date, the provisions of Regulation 164(3) of SEBI ICDR Regulations governing re-computation of the price of shares shall not be applicable. Consequently, the undertaking required under Regulation 163(1)(g) and Regulation 163(1)(h) is not applicable.
- IV. There are no outstanding dues to the Board, the stock exchanges or the depositories
 - I. It would re-compute the price of the securities specified above in terms of the provisions of SEBI (ICDR) Regulations, where it is so required;
 - II. If the amount payable, if any, on account of the re-computation of price is not paid within the time stipulated in SEBI (ICDR) Regulations the above warrants/shares shall continue to be locked-in till the time such amount is paid by the allottees.

17. Other Undertakings:

- I. None of the Allottees have sold/transferred any Equity Shares of the Company during the 90 trading days preceding the Relevant Date
- II. No person belonging to the promoters / promoter group has previously subscribed to any warrants of the Company but failed to exercise them; and

KAARYA FACILITIES & SERVICES LIMITED

1101, Lotus Link Square, D N Nagar, New Link Road, Andheri (West) Mumbai - 400053
CIN No. : L93090MH2009PLC190063, E-mail: info@kaarya.co.in, Url : www.kaarya.co.in



- III. valuation requirement is not applicable as the securities are proposed to be issued for cash consideration. However, the Company has obtained Valuation Report as required under Regulation 166A of the SEBI ICDR Regulations. The issue of Equity Shares shall be made in accordance with the provisions of the Memorandum and Articles of Association of the Company and shall be made in a dematerialized format only.

18. Lock-in Period

The Equity Shares will be subject to applicable lock-in and transfer restrictions stipulated under Regulations 167 and 168 of the SEBI ICDR Regulations.

19. Listing:

The Company will make an application to the Bombay Stock Exchange for listing of the equity shares to be allotted to the Investor. Such equity shares, once allotted, shall rank pari passu with the then existing equity shares of the Company in all respects, including dividend, and voting rights.

20. Disclosures specified in Schedule VI of SEBI (ICDR) Regulations, 2018, if the issuer or any of its promoters or directors is a willful defaulter:

None of the Company, its Directors or Promoter have been declared as willful defaulter or a fraudulent borrower as defined under the SEBI ICDR Regulations. None of its Directors or Promoter is a fugitive economic offender as defined under the SEBI ICDR Regulations.

21. Other disclosures

In accordance with the provisions of Sections 23, 42 and 62 of the Act read with applicable rules thereto and relevant provisions of the SEBI ICDR Regulations, approval of the Members for issue and allotment of the said Equity Shares to the Non-Promoter being sought by way of a special resolution as set out in the said item of the Notice.

The Board of Directors believes that the proposed Preferential Issue is in the best interest of the Company and its Members and, therefore, recommends the Special Resolution at Item No.1 of the accompanying Notice for approval by the Members of the Company.

The Company does not have any outstanding dues to SEBI, Stock Exchanges or the depositories;

The Company has obtained the Permanent Account Numbers (PAN) of the proposed allottees, except those allottees which may be exempt from specifying PAN for transacting in the securities market by SEBI before an application seeking in-principle approval is made by the Company to the stock exchange(s) where its equity shares are listed;

The Company is in compliance with the conditions for continuous listing;

None of the Directors, Key Managerial Personnel of the Company or their respective relatives, is concerned or interested in the above said resolution; however, they may be deemed to be concerned to the extent of change in the percentage of their voting rights in the post equity shareholding in the Company, if any.

22. Compliances:

The company has complied with the requirement of Rule 19A of the Securities Contracts (Regulation) Rules, 1957 and Regulation 38 of SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015 maintaining a minimum of 25% of the paid up capital in the hands of the public.

KAARYA FACILITIES & SERVICES LIMITED

1101, Lotus Link Square, D N Nagar, New Link Road, Andheri (West) Mumbai - 400053
CIN No. : L93090MH2009PLC190063, E-mail: info@kaarya.co.in, Url : www.kaarya.co.in



23. Practicing Company Secretary Certificate:

A Certificate from Mr. Sumit Khanna, Designated Partner of SARK & Associates LLP, Practicing Company Secretary confirming that the proposed issue of equity shares is in accordance with the SEBI (ICDR) Regulations, 2018 is obtained and annexed to this Notice. Also, the certificate is available on the website of the Company under the weblink <https://www.kaarya.co.in>

24. Monitoring Agency:

Since the issue size is not above One hundred Crores, the Company will not have to make arrangements for the use of proceeds of the issue to be monitored by Credit Rating Agency registered with SEBI pursuant to Regulation 162A of SEBI (ICDR) Regulations, 2018.

25. Approval under the Companies Act:

Section 62(1) of the Companies Act, 2013 provides, inter alia, that whenever it is proposed to increase the subscribed capital of a Company by further issue and allotment of shares, such shares shall be first offered to the existing shareholders of the Company in the manner laid down in the said Section, unless the shareholders decide otherwise in General Meeting by way of a special resolution.

Accordingly, the consent of the shareholders is being sought pursuant to the provisions of Section 62(1) of the Companies Act, 2013 and all other applicable provisions, SEBI Guidelines or Regulations and the provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 for authorizing the Board to offer, issue and allot equity shares as stated in the resolution, which would result in a further issuance of securities of the Company to the public on a preferential allotment basis, in such form, manner and upon such terms and conditions as the Board may in its absolute discretion deem fit.

A statement of disclosures as required under Rule 9(3) of the Companies (Share Capital and Debentures) Rules, 2014:

1.	Object of the issue	To meet working capital requirement, general corporate purpose and such other purpose as the Board may decide.
2.	Kind of securities offered	Equity Shares
3.	Price at which such shares are proposed to be issued	The Equity Shares will be issued at Rs.13.09/- per Shares including premium of Rs.3.09/- (Rupees Three and Nine Paise Only)
4.	Basis on which the price has been arrived at	The Issue price has been decided in accordance with the requirements of Chapter V of the SEBI ICDR Regulations.
5.	Size of the issue and number of preference shares to be issued and nominal value of each share	Issue and allotment of 45,60,000s Equity Shares at issue price of Rs.13.09/- each share including premium of Rs.3.09/- (Rupees Three and Nine Paise Only)
6.	Nature of such shares i.e. cumulative or non-cumulative, participating or non-participating, convertible or non-convertible	Listed fully paid up Equity Shares
7.	Date of Board Resolution for issue of shares	8 th September, 2025
8.	Amount which the Company intends to raise by way of such securities	Upto Rs. 5,96,90,400
9.	Manner of issue of shares	Preferential issue on private placement basis
10.	Basis or justification for the price	The Equity Shares will be issued at value of Rs. 13.09/- per

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	(including premium, if any) at which the offer or invitation is being made/ basis on which the price has been arrived at along with report of the registered valuer/ basis on which the price has been arrived at along with report of the registered valuer	share including premium of Rs.3.09/- (Rupees Three and Nine Paise Only) . As per Valuation report issued by CS ABHISHEK CHHAJED. RV Registration No - IBBI/RV/03/2020/13674
11.	Name and address of the valuer who performed valuation	CS ABHISHEK CHHAJED. RV Registration No - IBBI/RV/03/2020/13674 134-1-2 Nilkanthnagar, Gordhanwadi Tekra , Kankaria, Ahmedabad City , Ahmedabad , Gujarat - 380001
12.	Relevant date with reference to which the price has been arrived at	29 th August , 2025
13.	The class or classes of persons to whom the allotment is proposed to be made	Non Promoter
14.	Material terms of raising such securities, proposed time schedule, purposes or objects of offer, contribution being made by the promoters or directors either as part of the offer or separately in furtherance of objects; principle terms of assets charged as securities.	<p><u>Material terms:</u> New Equity Shares shall be rank Pari Pasu with the existing equity shares</p> <p><u>Proposed time schedule:</u> within a maximum period of fifteen (15) days from the date of passing of the special resolution by the Members,</p> <p><u>Objects of offer:</u> to meet working capital requirement, general corporate purpose and such other purposes as the Board may decide</p> <p><u>Contribution being made by the Promoters or Director:</u> Please refer Point no: 13 - Shareholding Pattern before and after preferential issue of the capital</p> <p><u>Principle terms of assets charged as securities:</u> Not applicable</p>
15.	Intention of Promoters, Directors, or Key managerial personnel to subscribe to the offer.	to meet working capital requirement, general corporate purpose and such other purposes as the Board may decide
16.	The proposed time within which the allotment shall be completed.	The Equity Shares shall be allotted in dematerialised form only within a maximum period of fifteen (15) days from the date of passing of the special resolution by the Members, provided that where the allotment of Equity Shares is subject to receipt of any approval or permission from Applicable Regulatory Authorities, the allotment shall be completed within a period of fifteen (15) days from the date of receipt of last of such approvals or permissions.
17.	The names of the proposed allottees and the percentage of post preferential offer capital that may be held by them	Please refer Point no: 13 - Shareholding Pattern before and after preferential issue of the capital

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18.	The change in control, if any, in the company that would occur consequent to the preferential offer	There shall be no change in management or control of the Company consequent to the preferential offer.
19.	The number of persons to whom the allotment on preferential basis have already been made during the year in terms of number of securities as well as price	The Company has not made any allotments on preferential basis during the year (financial year 2025-2026).

Item 2.

The Board of Directors at its meeting held on Monday, 08th September, 2025, subject to approval of shareholders of the Company and such other approvals as may be required, has considered and approved the proposal to issue and allot up to 7,00,000 (Seven Lakhs) Fully Convertible Warrants (“Warrants”) carrying a right exercisable by the Warrant holder(s) to subscribe to 1 (one) Equity Share of Face Value of Rs. 10/- each per Warrant, to the below mentioned Proposed Allottees, Promoters of the Company on preferential basis at an issue price of Rs. 13.09/- (Rupees Thirteen and Nine Paise Only) (including premium of Rs.3.09/- (Rupees Three and Nine Paise Only) which has been determined in accordance with the provisions of Chapter V of the SEBI ICDR Regulations, for a consideration at cash aggregating to Rs. 91,63,000/- (Rupees Ninety One Lakh Sixty Three Thousand) for cash:

Sr.No	Name of the Proposed Allottees	Investors Category	Number of Convertible Warrants to be allotted
1	Vineet Pandey	Promoter	350000
2	Vishal Panchal	Promoter	350000

The preferential issue shall be made in terms of Chapter V of the SEBI ICDR Regulations, 2018 and applicable provisions of the Companies Act, 2013. The proposed allottees named hereinabove have agreed to subscribe to the proposed preferential issue and have confirmed their eligibility in terms of Regulation 159 of the ICDR Regulations. Pursuant to the applicable provisions of Sections 23(1)(b), 42 and 62 of the Companies Act, 2013 (‘Act’) and Rules framed thereunder, and in accordance with the provisions of Chapter V “Preferential Issue” of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 (‘SEBI ICDR Regulations’), the Preferential issue of Warrants requires approval of the Members by way of a Special Resolution. The proceeds of the Preferential Issue will be utilized for Working Capital requirements and General corporate Purpose.

The Board therefore recommends this Item No. 2 for the approval of the Shareholders as set out in the Notice by way of passing a ‘Special Resolution’. The details of the issue and other particulars as required in terms of Regulation 163 of the SEBI ICDR Regulations read with Rule 14(1) of the Companies (Prospectus and Allotment of Securities) Rules, 2014, Rule 13 of the Companies (Share Capital and Debentures) Rules, 2014, in terms of NSE Circular No. NSE/CML/2022/56 dated December 13, 2022 and BSE Circular No. 20221213-47 dated December 13, 2022, as amended, with respect to the additional disclosures for objects of the issue and are set forth below:

1. Particulars of the offer including date of passing of Board resolution, kind of Securities offered, maximum number of Securities to be issued, manner of issue of shares, class or classes of persons to whom allotment is proposed to be made and the Issue Price:

At its meeting on Monday, 8th September 2025, the Board of Directors, subject to Members’ approval and regulatory consents, if any, as may be applicable, approved the preferential issuance and allotment of 7,00,000 convertible warrants, each warrant convertible into one Equity Share of face value of Rs. 10/- each at an issue price of Rs. 13.09/- (Rupees Thirteen and Nine Paise Only) (including premium of Rs.3.09/- (Rupees Three and Nine Paise Only) per warrant, for a consideration aggregating to Rs. 91,63,000/- (Rupees Ninety One Lakh Sixty Three Thousand) ssto the Promoter, payable in cash.

2. Basis on which the price has been arrived at and justification for the price (referred to warrant price/ exercise price or otherwise which means price to be paid by Investor for exercising warrant including premium, if any):
In terms of the SEBI ICDR Regulations, the floor price at which the Warrants can be issued at Rs.13.09 per Warrant, as per the pricing formula prescribed under the SEBI ICDR Regulations for the Preferential Issue and is the highest of the following:

The Equity Shares of Company are listed on BSE Limited for a period of more than 90 trading days as on the relevant date i.e. Friday, August 29, 2025 and are frequently traded in accordance with SEBI ICDR Regulations. In case of Frequently traded shares (Regulation164(1) of the SEBI ICDR Regulations:

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If the equity shares of the Company have been listed on a recognised stock exchange for a period of 90 trading days or more as on the relevant date, the price of the equity shares to be allotted pursuant to the preferential issue shall be not less than higher of the following;

- the 90 trading days' volume weighted average price of the related equity shares quoted on the recognised stock exchange preceding the relevant date; i.e Rs.12.15 or
- the 10 trading days' volume weighted average prices of the related equity shares quoted on a recognized stock exchange preceding the relevant date. i.e Rs.13.09

The Company's Equity Share are listed only at one Nationwide Stock Exchange i.e. on BSE Limited and accordingly, "BSE Limited" is the Stock exchange on which the highest trading volume in respect of the equity shares of the issuer has been recorded during the preceding 90 trading days prior to the relevant date.

Method of determination of price as per the Articles of Association of the Company – Not applicable as the Articles of Association of the Company has no specific provision relating to determination of a floor price/ minimum price of the shares issued on preferential basis.

3. Amount which the Company intends to raise by way of such securities:

The Company proposes to raise amount aggregating upto Rs. 91,63,000/- (Rupees Ninety One Lakh Sixty Three Thousand) by way of a preferential issue of 7,00,000 warrants, each warrant convertible into one Equity Share of Rs. 10/- face value each at an issue price of Rs. 13.09/-(Rupees Thirteen and Nine Paise Only) (including premium of Rs.3.09/-with the entire consideration to be paid by the Allottees in cash.

4. Relevant Date: In terms of the provisions of Chapter V Part II of the SEBI ICDR Regulations, the 'Relevant Date', for the purpose of determining the minimum issue price of the Warrants proposed to be allotted to the above mentioned allottee is 29th August, 2025 (i.e. being the date, which is 30 days prior to the date of Annual General Meeting i.e. Tuesday, 30th September, 2025,) and the conversion price for the conversion of Warrants into Equity Shares is the said Relevant date i.e. 30th August, 2025

5. Objects of the Preferential Issue: The Company intends to utilize the proceeds raised through the Preferential Issue ("Issue Proceeds") towards Working Capital Requirement, general corporate purpose.

6. Utilization of Issue Proceeds: Given that the funds to be received against Warrants conversion will be in tranches and the quantum of funds required on different dates may vary, therefore, the use of the Issue shall be made as stated hereinabove.

Sr No.	Particulars	Total estimated amount to be utilised for each of the Objects* (Amt in Rs)	Tentative timelines for utilization of Issue Proceeds from the date of receipt of funds
1	Working Capital Requirement	73,30,400	Within 12 months from receipt of funds for the Warrants (as set
2	General Corporate Purposes	18,32,600	

*considering 100% conversion of Warrants into equity shares within the stipulated time.

Given that the Preferential Issue is for convertible Warrants, the Issue Proceeds shall be received by the Company within 18 (eighteen) months from the date of allotment of the Warrants in terms of Chapter V of the SEBI ICDR Regulations, and as estimated by our management, the entire Issue Proceeds would be utilized for the all the aforementioned Objects, in phases, as per the Company's business requirements and availability of Issue Proceeds, within 12 months from the date of receipt of funds for the Warrants (as set out herein).

In terms of the NSE Circular No. NSE/CML/2022/56 dated December 13, 2022 and the BSE Circular No. 20221213-47 dated December 13, 2022, the amount specified for the aforementioned Objects may deviate +/- 10% depending upon the future circumstances, given that the Objects are based on management estimates and other commercial and technical factors. Accordingly, the same is dependent on a variety of factors such as financial, market and sectoral conditions, business performance and strategy, competition and other external factors, which may not be within the control of the Company and may result in modifications to the proposed schedule for utilization of the Issue Proceeds at the discretion of the Board, subject to compliance with applicable laws.

If the Issue Proceeds are not utilised (in full or in part) for the Objects during the period stated above due to any such factors, the remaining Issue Proceeds shall be utilised in subsequent periods in such manner as may be determined

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by the Board, in accordance with applicable laws. This may entail rescheduling and revising the planned expenditure and funding requirements and increasing or decreasing the expenditure for a particular purpose from the planned expenditure as may be determined by the Board, subject to compliance with applicable laws.

7. Interim Use of Issue Proceeds: Our Company, in accordance with the policies formulated by our Board from time to time, will have flexibility to deploy the Issue Proceeds. The said deployment shall be done in compliance with the applicable laws pending complete utilization of the Issue Proceeds for the Objects described above. Our Company intends to, inter alia, pending utilisation for the Objects of the Preferential Issue, invest the Issue Proceeds in money market instruments including money market mutual funds, deposits in scheduled commercial banks, securities issued by the "Government of India" or any other investments as permitted under applicable laws. The Company shall not invest in capital eroding and high-risk taking instruments

8. Monitoring of Utilization of Funds:

Since the issue size is not above One hundred Crores, the Company will not have to make arrangements for the use of proceeds of the issue to be monitored by Credit Rating Agency registered with SEBI pursuant to Regulation 162A of SEBI (ICDR) Regulations, 2018.

9. Name and address of valuer who performed valuation: CS. ABHISHEK CHHAJED Independent Registered Valuer of IBBI having Reg. No. IBBI/RV/03/2020/13674 having office at 134-1-2 Nilkanthnagar, Gordhanwadi Tekra , Kankaria, Ahmedabad City , Ahmedabad , Gujarat – 380001

10. Principal terms of Assets charged as securities: Not Applicable.

11. Material terms of raising such securities: The same has been disclosed in the concerned shareholders' resolution at the Item No.2 of and in the explanatory statement to this Notice.

12. Justification for the allotment proposed to be made for consideration other than cash together with valuation report of the registered valuer: Not Applicable, as the proposed allotment shall be made for consideration in Cash only.

13. Class or classes of persons to whom the allotment is proposed to be made: The proposed preferential allotment of Warrants shall be made to the Promoters of the Company .

14. Intent of the Promoters, Directors or Key Management Personnel (KMPs) or Senior Management Personnel (SMPs) of the issuer to subscribe to the offer: The allotment of the proposed Warrants shall be made to the proposed Allottees namely, Mr. Vineet Pandey and Mr. Vishal Panchal only, promoters of the Company

15. Shareholding Pattern of the Company before and after the Preferential Issue:

Sr. No.	Category	*Pre-Issue		Post Issue	
		No. of Shares held	% of shares Held	No of Shares held	% of Share Holding
A	Promoters' holding				
	1. Indian Promoters				
	Individual	5183260	55.43	5883260	40.27
	Body Corporate	0.00	0.00	0.00	0.00
	Sub total				
	2. Foreign Promoters	0.00	0.00	0.00	0.00
	Sub Total (A)	5183260	55.43	5883260	40.27
B	Non-Promoters Holding				
	1. Institutional Investors	0.00	0.00	0.00	0.00
	2. Non-Institution				
	Body Corporate	420000	3.40	1410000	9.65
	Directors	0.00	0.00	0.00	0.00
	Indian Public (Individual and HUFs)	3644998	40.01	7214998	49.38

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	Others(Including NRIs, clearing member)	102000	1.16	102000	0.70
	Sub Total (B)	4166998	44.57	8726998	59.73
	Grand Total (A+B)	93,50,258	100.00	1,46,10,258	100.00

16. Proposed time limit within which the allotment shall be completed:

In terms of the provisions of SEBI ICDR Regulations, the Company shall complete the preferential allotment of said Warrants within a time period of 15 (fifteen) days from the date of passing of the “Special Resolution” by the Shareholders at their Annual General Meeting to be held on Tuesday 30th September, 2025. Provided that where any approval or permission by any regulatory authority or the Central Government or the Stock Exchange(s) is pending, the allotment shall be completed within a period of 15 (fifteen) days from the date of such approval or permission, as the case may be.

17. Number of persons to whom allotment on preferential basis has already been made during the year, in terms of number of securities as well as price: During the period from 1st April, 2025 till the date of this Notice, the Company has not made any Preferential Issue of any securities.

18. Lock-in Period: a) The Warrants to be allotted shall be subject to lock-in in accordance with Chapter V of the SEBI ICDR Regulations. b) The Resulting Equity Shares shall be locked in as per the applicable provisions of the SEBI ICDR Regulations. c) The entire pre-preferential allotment shareholding, of the Proposed Allottee, shall be locked-in as per Chapter V of the SEBI ICDR Regulations.

19. Payment of Consideration:

In terms of the provisions of Regulation 169(2) of the SEBI ICDR Regulations, an amount equivalent to at least 25% (twenty-five percent) of the total consideration for the Warrants will be payable on the date of preferential allotment of the Warrants. The balance upto 75% (seventy-five percent) of the issue price shall be, at the option of the Allottee(s), payable by the Proposed Allottees at the time of allotment of the Equity Shares pursuant to conversion of the Warrants into Equity Shares. Warrant will be converted at the option of the allottee, into 1 (one) equity share of Face Value of Rs. 10 each at a price of Rs. 13.09 per share (including premium of Rs 3.09 per share), determined in accordance with the SEBI ICDR Regulations, at any time within 18 (eighteen) months from the date of allotment of Warrants. s

In case the Warrant holder does not apply for the conversion of the outstanding Warrants into Equity Shares of the Company within 18 (eighteen) months from the date of allotment of the Warrants, the unexercised Warrants shall lapse and the consideration paid upon each of the said Warrants shall be forfeited and all the rights attached to the Warrants shall lapse automatically.

20. Undertakings:

i) Neither the Proposed Allottee, the beneficial owners of Proposed Allottees, if any, nor the Company, its Directors and Promoters are fugitive economic offender as defined under SEBI ICDR Regulations.

ii) The Company undertakes that it shall re-compute the price of the Warrants and/or the number of Equity Shares to be allotted on exercise of the Warrants, in terms of the provisions of SEBI ICDR Regulations as amended wherever it is required to do so.

iii) The Company further undertakes that if the amount payable on account of the re-computation of price is not paid within the time stipulated in terms of the provisions of the SEBI ICDR Regulations, the Warrants shall continue to be locked in till the time such amount is paid by the proposed allottee.

iv) The Company is in compliance and post preferential issue will also be in compliance with the conditions for continuous listing of Equity Shares as specified in the listing agreement with the Stock Exchange(s), where the equity shares of the issuer are listed and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements), 2015, as amended or any Circular or Notification as may be issued by SEBI, from time to time or any competent authority concerned.

21. Disclosures specified in Schedule VI of SEBI ICDR Regulations, if the issuer or any of its promoters or directors is a wilful defaulter or fraudulent borrower: It is hereby declared that neither the Proposed Allottees, the beneficial owners of Proposed Allottees, if any nor the Company, its Directors or Promoters are categorized as wilful defaulter(s) or a fraudulent borrower by any bank or financial institution or consortium thereof, in accordance with the guidelines issued by the Reserve Bank of India. Consequently, the disclosure required under Regulation 163(1)(i) is not applicable.

22. The current and proposed status of the allottee(s) post the preferential issues namely, promoter or nonpromoter:

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Sr. No.	Name of the Allottee	Current Status	Proposed Status
1	Vineet Pandey	Promoter	Promoter
2	Vishal Panchal	Promoter	Promoter

23. Practicing Company Secretary's Certificate: A Certificate from Mr. Sumit Khanna, Designated Partner of SARK & Associates LLP, Practicing Company Secretary confirming that the proposed issue of equity shares is in accordance with the SEBI (ICDR) Regulations, 2018 is obtained and annexed to this Notice. Also, the certificate is available on the website of the Company under the weblink <https://www.kaarya.co.in>

24. Dues toward SEBI, Stock Exchange(s) or Depositories: There are no outstanding dues of the Company payable to SEBI, Stock Exchange or Depositories as on date.

25. Change in control, if any, upon preferential issue: Consequent to the proposed preferential issue of Warrants/ Resulting Equity Shares; there shall not be any change in control or change in management of the Company. The preferential issue shall not attract an obligation to make an open offer for shares of the Company under the provisions of the SEBI (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 (as amended).

26. Contribution being made by the promoters or directors either as part of the offer or separately in furtherance of objects: The entire Issue proceeds amounting to Rs.91,63,000 (Rupees Ninety One Lakh Sixty Three Thousand Only) being raised from the Promoter who are also directors of the Company.

27. Identity of the natural persons who are the ultimate beneficial owners of the shares proposed to be allotted and/or who ultimately control the proposed allottees and the percentage of post preferential issue capital that may be held by the allottee and change in control, if any, in the issuer consequent to the preferential issue under Regulation 163(1)(f) of the SEBI ICDR Regulations 2018.

Sr.No	Name of the Proposed Allottee	PAN	Category of the Proposed Allottee	Ultimate Beneficial Owners	Pre-allotment equity holding (#)	Number of Equity Shares proposed to be allotted	Post allotment equity holding and % of post allotment Shareholding @
1	Vineet Pandey	ALLPP6562G	Promoter	Not Applicable	27.71	3,50,000	20.14
2	Vishal Panchal	AKGPP9947F	Promoter	Not Applicable	27.71	3,50,000	20.14

(#) The details are based on BENPOS dated 29th August ,2025

(@) Assuming full subscription of equity shares proposed to be issued to Specified Non-Promoter Investor(s) at Resolution No. 2.

28. Details of the Directors, Key Managerial Persons or their relatives, in any way, concerned or interested in the said resolution:

Mr. Vineet Pandey and Mr. Vishal Panchal Promoter of the Company who intend to subscribe to the Warrants under this Preferential Issue are concerned or interested in the resolution as set out at Item No. 2

Save and except the above, none of the Directors, Key Managerial Personnel and/or their relatives is, in any way, concerned or interested, financially or otherwise, in the resolution as set out at Item No. 2 of the Notice.

The Board has considered all relevant aspects in regard to the proposed Preferential Issue including but not limited to the facts inter alia the size of the Issue, faster and more efficient manner of fund raising for expeditious deployment of funds for the objects of the Issue .

As such, your Directors are of the firm opinion that the proposed Issue of convertible warrants is overall in the best interest of the Company and favourable to all stakeholders concerned as the same is aimed at infusing funds for the growth of the Company within shortest time permitted by the applicable laws. Further, the disclosures made herein

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and the rationale for the proposed Issue are believed to be sufficient for the decision to be made by the shareholders. The Board accordingly recommends the Special Resolution as set out in Item no. 2 of this Notice for your approval.

By Order of the Board

For Kaarya Facilities And Services Limited

SD/-

Vineet Pandey

Joint Managing Director

(DIN: 00687215)

Date: 8th September, 2025

Place : Mumbai



By Order of the Board

For Kaarya Facilities And Services Limited

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SD/-

Vineet Pandey

Joint Managing Director
(DIN: 00687215)

Date: 8th September, 2025

Place : Mumbai

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